Will the Customer Side of the Smart Grid Ripen or Rot?

Five First Principles for Embracing Customers as Co-creators of Value

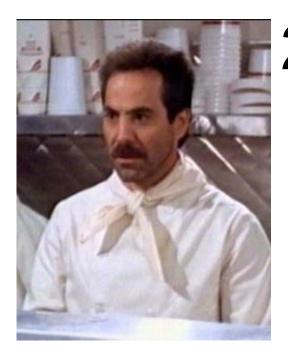
Peter C. Honebein, Ph.D., Principal **Customer Performance Group LLC** www.doityourselfcustomers.com peter@honebein.com | 775-849-0371



OMER ORMANCE









3

4

DEMAND RESPONSE ENERGY EFFICIENCY

&

LOAD SHIFTING

DR EE

REQUIRES CUSTOMER PERFORMANCE

Customer Performance Example

MARY KAY® Enriching Women's Lives®



look fab for fall ...

Customer Co-Creation of Value

Α



B



C



Company Does All The Work

Customer Does All The Work



Vision

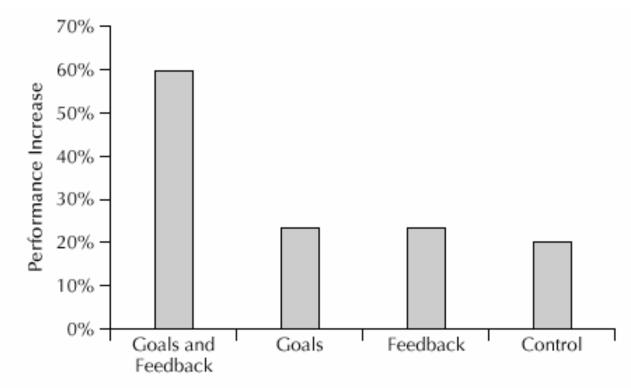
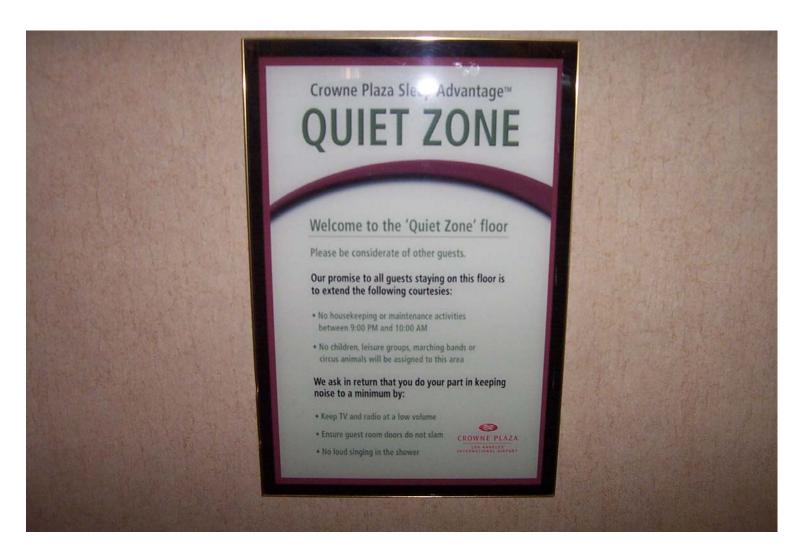


Figure 5.1 Performance results associated with goals and feedback. Adapted from Bandura and Cervone, 1983.

Vision Example



Vision Design for EE, DR & LS

Goals



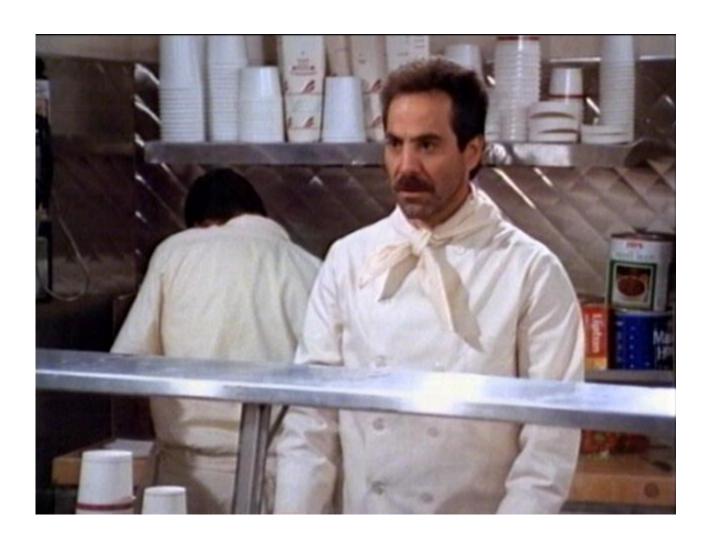
Feedback



Access



Access Example



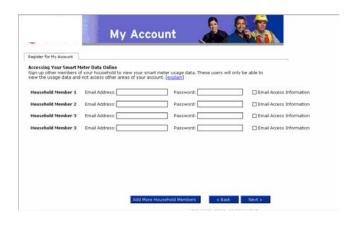
Other Access Examples





Access Design for EE, DR & LS











Voicemail Notification

Who would you like to notify you about a Demand Response Event?



O The Govenator



O Sponge Bob



O Julia Louis-Dreyfus
Play

O Just randomly pick a person to notify me

Incentives

- Rewards
- Punishments
- Negative Reinforcement
- Removal of Punishing Conditions



Incentive Example: Carrots









Add citicards@info.citibank.com to your address book to ensure delivery

You simplify your life with Paperless Statements. We'll give you a **chance to win \$25,000.**

Incentive Example: Sticks

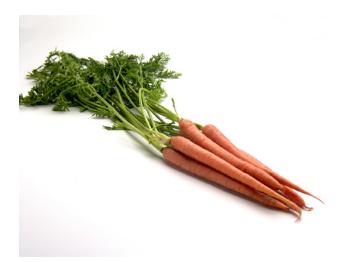


(c) Guest acknowledges that Carnival's vessels contain nonsmoking sections. Guest agrees to refrain from smoking in those sections and agrees that Carnival has the right to disembark the Guest for failure to observe Carnival's nonsmoking policy.

Incentives Design for EE, DR & LS

Carrots

- Peak Time Rebates
- Value-added Services
 - Outage notification
 - Surge insurance
- Lottery-style Awards

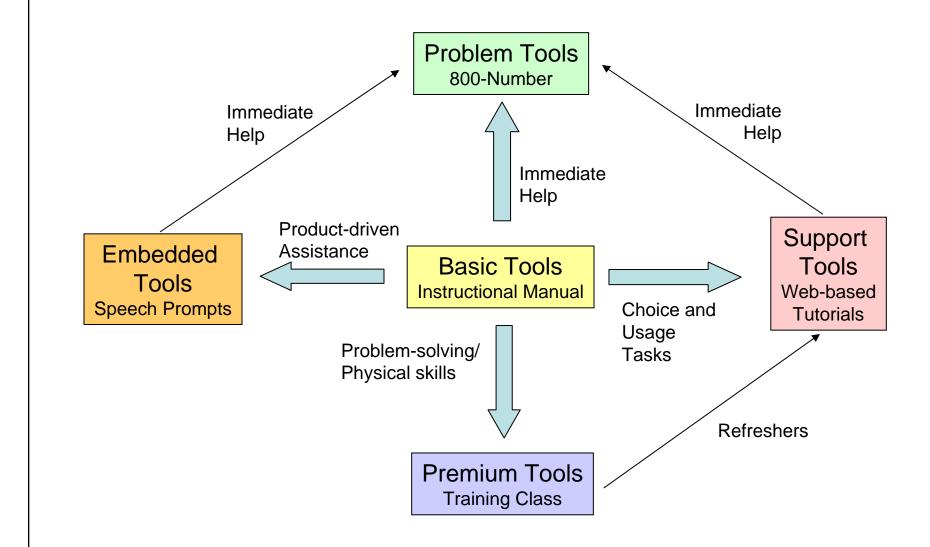


Sticks

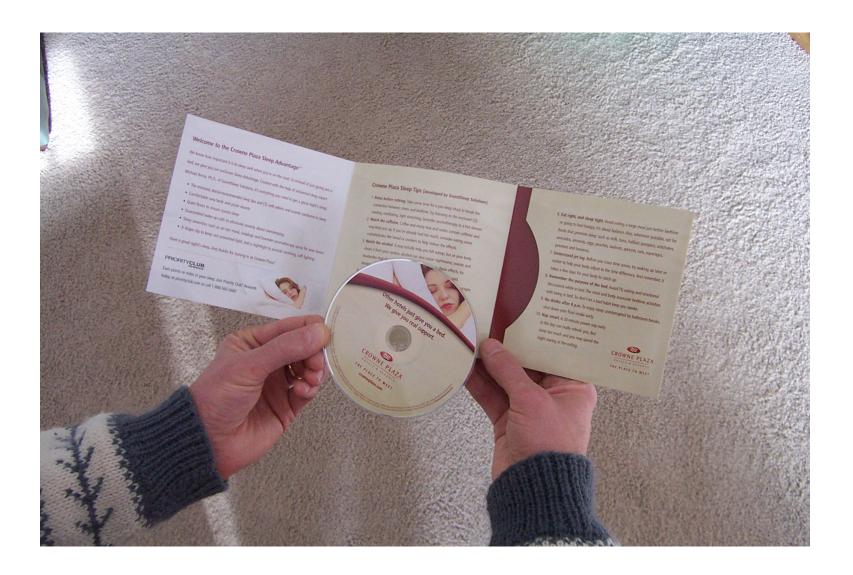
- Critical Peak Pricing
- Blackout Protection Priority



Expertise



Expertise Example



Another Expertise Example













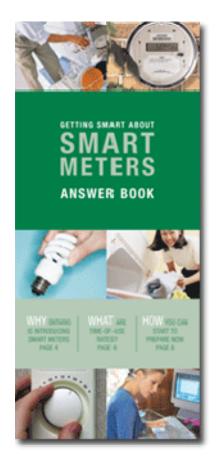
Learn from the driver's seat.

MINI DRIVER TRAINING
MORE SAFETY. MORE FUN.

Expertise Design for EE, DR & LS







Crowne Plaza Sles, Advantage® QUIET ZONE

Welcome to the 'Quiet Zone' floor

Please be considerate of other guests.

Our promise to all guests staying on this floor is to extend the following courtesies:

No housekeeping or maintenance activities between 9:00 PM and 10:00 AM

No children, leisure groups, marching bands or circus animals will be assigned to this area.

We ask in return that you do your part in keeping noise to a minimum by:

Keep IV and radio at a low volume

Ensure guest room doors do not stam

No loud singing in the shower







4

3

INTERLUDE & REFLECTION



FIRST PRINCIPLES











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"PATERNALISTIC CULTURE"

Tom Standish, COO, Centerpoint Energy

The treatment of customers in a parental manner, especially by caring for them but not allowing them to have rights or responsibilities.

CUSTOMERS AS CO-CREATORS OF VALUE

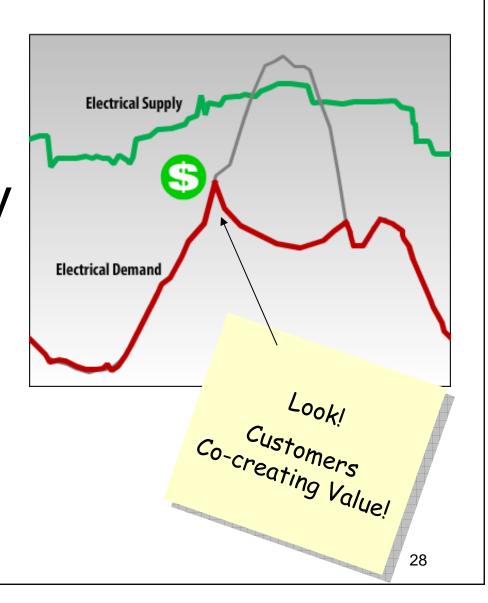






Demand response and its enabling technologies play a crucial role in developing the smart grid.

- US Congress



Five First Principles for Embracing Customers as Co-creators of Value











1

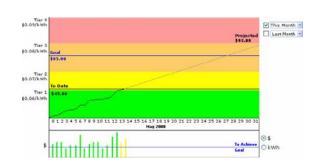
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5

1. EMBRACE CUSTOMER-CENTERED DESIGN



Goals and Feedback





Processes, People, Tools, and Interfaces



CUSTOMER PERFORMANCE

ACCKSS



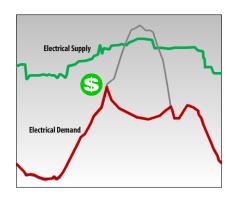




Customer (and employee) information, awareness, and education



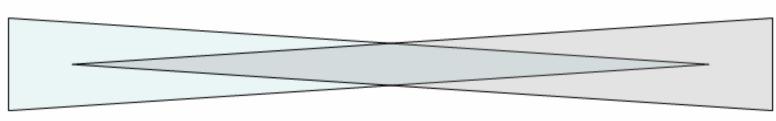
Rewards (Peak-Time Rebate)



2. BLEND RATIONAL AND EMOTIONAL EXPERIENCES









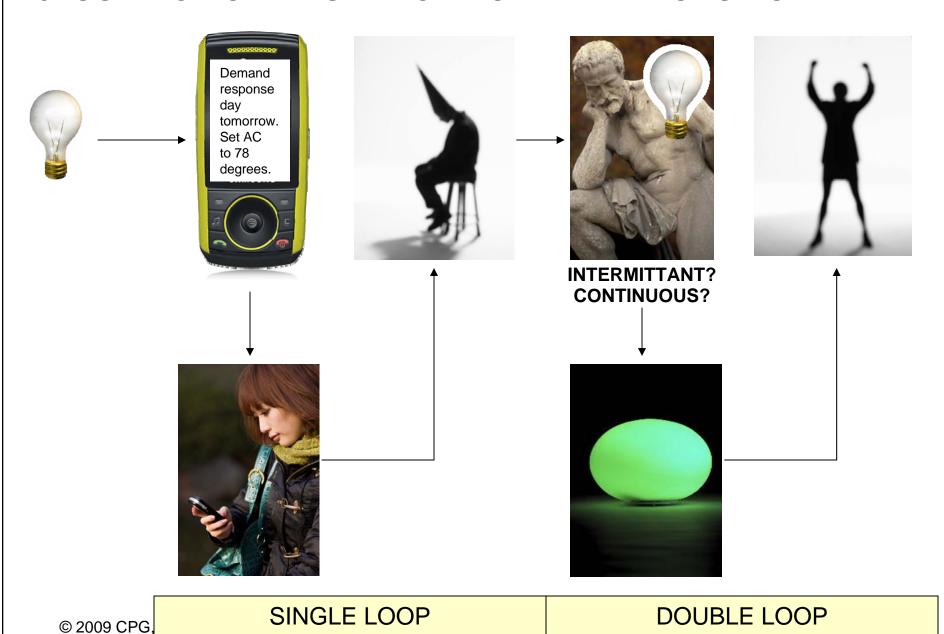
3. ENGAGE IN SMALL, OBSERVABLE ADOPTION STEPS



4. SEGMENT BY OBSERVABLE CUSTOMER ACTIONS



5. USE ACTION RESEARCH TO DRIVE EVOLUTION



QUIZ



Conclusion – What Enables Co-Creation of Value?



First Principles

- Embrace customer-centered design
- 2. Blend rational and emotional experiences
- 3. Engage customers in small, observable steps of adoption
- 4. Segment by observable customer actions
- 5. Use action research to drive emergence and evolution of solutions

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